WASHINGTON, D.C. 20549
$\qquad$

FORM 8-K
CURRENT REPORT
PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported):
January 16, 2001
BANK OF AMERICA CORPORATION
(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation or organization)
1-6523
(Commission File Number)
56-0906609
(IRS Employer Identification No.)
100 North Tryon Street
Charlotte, North Carolina
(Address of principal executive offices)
28255
(Zip Code)
(888) 279-3457
(Registrant's telephone number, including area code)

ITEM 5. OTHER EVENTS.


ITEM 9. REGULATION FD DISCLOSURE.
On January 16, 2001, the Registrant held an investor conference and webcast to discuss financial results for the fourth quarter ended December 31, 2000 as well as financial and strategic goals for 2001. The Script prepared for use by Mr. Hance at this conference is furnished herewith as Exhibits 99.2 and incorporated by reference in

Item 9. All information in the Script is presented as of January 16, 2001, and the Registrant does not assume any obligation to update said information in the future.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BANK OF AMERICA CORPORATION

By: /s/ Marc D. Oken

Marc D. Oken
Executive Vice President and Principal Financial Executive

Dated: January 16, 2001

## EXHIBIT INDEX

| EXHIBIT NO. | DESCRIPTION OF EXHIBIT |
| :---: | :---: |
| 99.1 | Press Release dated January 16, 2001 with respect to the Registrant's financial results for the fourth quarter ended December 31, 2000 |
| 99.2 | Script prepared for use on January 16, 2001 by James H. Hance, Jr., Vice Chairman and Chief Financial Officer, discussing financial results for the fourth quarter ended December 31, 2000, and financial and strategic goals for Fiscal Year 2001 (the "Script") |

January 16, 2001 EXHIBIT 99.1

```
Contact:
Investors Susan Carr (704-386-8059) or Kevin Stitt (704-386-5667)
Media Bob Stickler (704-386-8465)
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Bank of America Announces Earnings of $\$ 7.9$ Billion for 2000

CHARLOTTE, January 16, 2001 - Bank of America Corporation today reported fourth quarter earnings of $\$ 1.39$ billion, or $\$ .85$ per share (diluted), in line with the company's estimates last December that higher loan losses and reduced capital markets related business associated with a slowing economy would impact results.

A year ago, the company reported net income of $\$ 1.90$ billion, or $\$ 1.10$ per share, including a $\$ 213$ million after-tax charge to cover costs associated with the merger of NationsBank and BankAmerica corporations.

```
Cash-basis earnings - which exclude the amortization of intangibles - were $1.60
billion, or $ . }98\mathrm{ per share, in the latest quarter.
For the full year, Bank of America's operating earnings were $7.86 billion, or
$4.72 per share. A year earlier, the company's operating earnings totaled $8.24
billion, or $4.68 per share.
The return on common equity for 2000 was 16.70 percent while the return on
average assets was 1.17 percent.
In 2000, Bank of America's net income was $7.52 billion, or $4.52 per share,
compared to $7.88 billion, or $4.48 per share, in 1999. Results in 2000 and 1999
included after-tax charges associated with growth initiatives and mergers of
$346 million and $358 million, respectively.
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more
Page 2
Fourth Quarter Financial Highlights (compared to a year ago)


- Managed loans increased 9 percent to $\$ 422$ billion.
- Deposits grew 5 percent to $\$ 358$ billion.
- Deposit and loan growth more than offset the impact of lower spreads and the
cost of share repurchases to produce 5 percent growth in net interest income.
- Card fee revenue rose 7 percent.
- Investment and Brokerage Service revenues were up 10 percent.
- Provision expense exceeded net charge-offs by $\$ 135$ million in the fourth
quarter of 2000.
- Results included a gain from the sale of the company's factoring unit.
Revenue
- _------

Revenue declined 1 percent in the fourth quarter from the previous year, mostly reflecting the impact of declines in the market value of equity investments and increased lease residual charges.

Fully taxable-equivalent net interest income increased 5 percent to $\$ 4.79$ billion, reflecting a 9 percent increase in earning assets, partly offset by continued spread compression and the cost of share repurchases. Despite moderating growth in the fourth quarter due to slowing economic conditions and strategic efforts to reduce portfolio levels, average managed loans were 9 percent above a year ago. Deposits were up 5 percent, in part reflecting initiatives aimed at expanding balances with core relationship customers. The impact of lower estimated auto lease residual values reduced net interest income by $\$ 24$ million.

Noninterest income declined 8 percent to $\$ 3.30$ billion, as revenue increases in card services, investment and brokerage services and service charges were offset by declines in equity investment gains, mortgage servicing, investment banking and trading revenue. Debit card fees rose 25 percent as marketing efforts paid off in a sharp increase in market penetration.
more

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Among the factors offsetting these and other improvements were a $\$ 208$ million decline in the market value of equity investments and a $\$ 57$ million increase in auto lease residual writedowns. Trading account profits were down 8 percent while investment banking fees declined by 7 percent from a year ago, due to the slowdown in capital markets.

Efficiency

- ----------

Noninterest expense increased 2 percent to $\$ 4.64$ billion, reflecting a 5 percent reduction in personnel expense offset by higher marketing and legal expenses plus costs related to the downsizing of operations in Columbia and Venezuela. The efficiency ratio was 57.4 percent.

Credit Quality
As the company projected late last year, loan losses and nonperforming assets increased significantly in the fourth quarter as the economy slowed. Higher provision expense accounted for the majority of the decline in net income.

- The provision for credit losses in the fourth quarter was \$1.21 billion compared to $\$ 350$ million a year earlier. Provision expense exceeded net charge-offs by $\$ 135$ million.
- Net charge-offs were $\$ 1.08$ billion, or 1.07 percent of loans and leases, up from $\$ 501$ million, or .55 percent, a year ago. Net charge-offs included a one-time addition of $\$ 104$ million to conform to new FFIEC standards on consumer loans and a significant writedown of one large credit as announced in the company's 10-Q last November.
- Nonperforming assets were $\$ 5.5$ billion, or 1.39 percent of loans, leases and foreclosed properties at December 31, 2000, compared to $\$ 3.2$ billion, or .86 percent a year earlier. The increase in nonperforming assets was centered in the commercial domestic portfolio, where nonperforming loans were up \$1.7 billion from a year earlier. A $\$ 497$ million increase in consumer finance nonperforming loans, associated with the growth in that portfolio, also contributed to the rise in problem assets.
- The allowance for credit losses totaled $\$ 6.8$ billion at December 31, 2000, up $\$ 10$ million from a year ago, and equaled 1.74 percent of loans and leases.
more

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Capital Management

- --------------------

Total shareholders' equity was $\$ 47.6$ billion at December 31, 2000 , up 7 percent from 12 months earlier. This represented 7.42 percent of period-end assets of $\$ 642$ billion. The Tier 1 Capital Ratio was 7.50 percent.

During the quarter, the company repurchased 18 million shares. Since June 1999, 146 million shares have been repurchased, representing an investment in Bank of America stock of $\$ 8.1$ billion. Average (diluted) common shares outstanding were 1.639 billion in the fourth quarter, down 5 percent from 1.725 billion a year earlier.

Full Year Summary

- ------------------

Revenue rose 2 percent over the previous year.
Net interest income increased 2 percent to $\$ 18.76$ billion

- A 9 percent increase in managed loans and higher trading related revenues more
than offset spread compression caused in part by a change in mix and the cost of share repurchases.
- The deterioration in auto lease residual values created a $\$ 107$ million increase in auto lease residual charges to net interest income.

Noninterest income increased 3 percent to \$14.49 billion.

- Card fee revenue, investment and brokerage service fees and trading revenue all grew by double digits.
- The absence of loan sales and securitizations, which boosted the year-ago results, and the impact of a $\$ 278$ million increase in auto lease residual charges were the primary factors in reducing other income to $\$ 775$ million from \$1.5 billion.

Noninterest expense was virtually unchanged.
Deterioration in credit quality in the second half of the year resulted in higher loan losses and provision expense.

- Provision expense rose 39 percent to $\$ 2.5$ billion due to an increase in loan losses and nonperforming assets in the fourth quarter.
more


## Page 5

- Net charge-offs totaled $\$ 2.4$ billion compared to $\$ 2.0$ billion in 1999. A sharp increase in the fourth quarter of 2000, driven by a one-time addition of $\$ 104$ million to conform to new FFIEC standards on consumer loans and a significant writedown of one large credit, more than accounted for the rise.
- Nonperforming assets rose 70 percent to $\$ 5.5$ billion at December 31, 2000.
- The reserve for loan losses ended 2000 at $\$ 6.8$ billion, or 1.74 percent of loans and leases, compared to $\$ 6.8$ billion, or 1.84 percent a year ago.

Consumer and Commercial Banking

- ---------------------------------

For the full year, Consumer and Commercial Banking earnings declined 2 percent to $\$ 4.64$ billion. Revenue declined 2 percent while expenses fell 4 percent.

The Card businesses, which include consumer, commercial, debit and government cards and merchant processing, all achieved double-digit growth. Total card fee revenue was up 11 percent and purchase volume rose 17 percent. Service charge revenue was up 4 percent in the Banking Regions. A $\$ 385$ million increase in auto lease residual charges, the impact of divestitures and fewer one-time gains than a year earlier more than offset these positive trends. Personnel expense was lower due to growth and productivity initiatives.

Global Corporate and Investment Banking
Coble

Global Corporate and Investment Banking earnings declined 10 percent to $\$ 2.1$ billion, reflecting higher loan losses and slower capital markets activity at the end of the year. Revenue increased 9 percent and expenses were up 11 percent.

Revenue growth in 2000 was driven by the buildout of the investment banking and trading platforms. Global Capital Raising reported 38 percent revenue growth due to higher investment banking fees and trading revenue. This growth resulted in a steady increase in market shares and rankings. Bank of America ranked in the top ten in all key product areas. The decline in earnings was primarily the result of higher credit costs.
more

Page 6

Asset Management
$\qquad$

Asset Management earned $\$ 601$ million, 18 percent above a year earlier. Revenue rose 7 percent while expenses were up 2 percent.

Mutual fund fees grew 30 percent, reflecting an increase in mutual fund assets under management during the year of almost $\$ 29$ billion to $\$ 110$ billion. Total assets under management were up $\$ 30$ billion to $\$ 277$ billion. Higher expenses reflected the company's investments to expand the number of private banking offices and sales personnel across the asset management businesses.

Equity Investments

- -------------------

Equity Investments earned $\$ 460$ million, 39 percent above a year earlier.
Revenues rose 26 percent to $\$ 864$ million, driven by strong gains in strategic investments and alliances as well as in principal investing.

Bank of America is the largest bank in the United States. With full-service operations in 21 states and the District of Columbia, it provides financial products and services to almost 40 percent of the households in its retail footprint and two million businesses. The bank also supports business transactions in 190 countries. Its stock (ticker: BAC) is listed on the New York, Pacific and London stock exchanges. Certain shares also are listed on the Tokyo Stock Exchange.

NOTE: James H. Hance Jr., vice chairman and chief financial officer, will discuss the results for the fourth quarter and the full year 2000 as well as the outlook for 2001 in a conference call at 9:30 a.m. (EDT) today. The call can be accessed through a webcast available on the Bank of America website at http://www.bankofamerica.com/investor

## www.bankofamerica.com

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## Forward Looking Statements

- ---------------------------

This press release contains forward-looking statements with respect to the financial conditions and results of operations of Bank of America, including, without limitation, statements relating to the earnings outlook of the company. These forward-looking statements involve certain risks and uncertainties. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) projected business increases following process changes and other investments are lower than expected; (2) competitive pressure among financial services companies increases significantly; (3) costs or difficulties related to the integration of acquisitions are greater than expected; (4) general economic conditions, internationally, nationally or in the states in which the company does business, are less favorable than expected; (5) changes in the interest rate environment reduce interest margins and affect funding sources; (6) changes in market rates and prices may adversely affect the value of financial products; and (7) legislation or regulatory requirements or changes adversely affect the businesses in which the company is engaged; and (8) decisions to downsize, sell or close units or otherwise change the business mix of the company. For further information, please refer to Bank of America's reports filed with the SEC.

Bank of America

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<TABLE>
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<CAPTION>

31

| Three Months <br> Ended December 31 | Twelve Months <br> Ended December |
| :---: | :---: |
| 2000 | 1999 |

Financial Summary
(In millions, except per share data)


## Summary Balance Sheet

(Average balances in billions)


(1) Cash basis earnings equals operating net income excluding amortization of intangibles.
(2) Prior periods have been restated for comparability (e.g. acquisitions, divestitures and securitizations).

Bank of America
<TABLE>
<CAPTION>

|  | December 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  |
| <S> | <C> |  | <C |  |
| Balance Sheet highlights |  |  |  |  |
| (In billions, except per share data) |  |  |  |  |
| Loans and leases | \$ | 392.193 | \$ | 370.662 |
| Securities |  | 65.838 |  | 83.069 |
| Earning assets |  | 549.736 |  | 544.940 |
| Total assets |  | 642.191 |  | 632.574 |
| Deposits |  | 364.244 |  | 347.273 |
| Shareholders' equity |  | 47.628 |  | 44.432 |
| Common shareholders' equity |  | 47.556 |  | 44.355 |
| Per share |  | 29.47 |  | 26.44 |
| Total equity to assets ratio (period-end) |  | 7.42\% |  | $7.02 \%$ |
| Risk-based capital ratios: |  |  |  |  |
| Tier 1 |  | 7.50 |  | 7.35 |
| Total |  | 11.04 |  | 10.88 |
| Leverage ratio .......................... |  | 6.12 |  | 6.26 |


| and outstanding (in millions) | 1,613.632 |  |  | 1,677.273 |
| :---: | :---: | :---: | :---: | :---: |
| Allowance for credit losses | \$ | 6.838 | \$ | 6.828 |
| Allowance for credit losses |  |  |  |  |
| as a \% of loans and leases |  | 1.74\% |  | 1.84\% |
| Allowance for credit losses |  |  |  |  |
| as a \% of nonperforming loans |  | 131.30 |  | 224.48 |
| Nonperforming loans | \$ | 5.208 | \$ | 3.042 |
| Nonperforming assets |  | 5.457 |  | 3.205 |
| Nonperforming assets as a \% of: |  |  |  |  |
| Total assets |  | . $85 \%$ |  | . $51 \%$ |
| Loans, leases and foreclosed properties |  | 1.39 |  | . 86 |
| OTHER DATA |  |  |  |  |
| Full-time equivalent employees |  | 142,724 |  | 155,906 |
| Number of banking centers |  | 4,390 |  | 4,524 |
| Number of ATM's |  | 13,963 |  | 14,019 |
| </TABLE> |  |  |  |  |


| BUSINESS SEGMENT RESULTS - Three Months Ended December 31, 2000 (Dollars in millions) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <TABLE> |  |  |  |  |  |  |  |
|  | Total |  | Operating |  |  | Loans Leases | Return On Equity |
|  |  | enue | Net In | come |  |  |  |
|  | <C> |  | <C> |  |  | <C> | <C> |
| <S> |  |  |  |  |  |  |
| Consumer and |  |  |  |  |  |  |  |
| Consumer andCommercial Banking .. \$ 5,293 \$ 1,172 |  |  |  |  |  |  |  |
| Asset Management GroupGlobal Corporate and |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{array}{cccc}\text { Global Corporate and } \\ \text { Investment Banking . . } & \\ \text { a }\end{array}$ |  |  |  |  |  |  |  |
| Equity Investments |  | (89) |  | (73) |  | 462 | (13.4) |
| Other |  | 275 |  | (7) |  | $\mathrm{n} / \mathrm{m}$ | $\mathrm{n} / \mathrm{m}$ |
| </TABLE> |  |  |  |  |  |  |  |
| $\mathrm{n} / \mathrm{m}=$ not meaningful |  |  |  |  |  |  |  |

## <TABLE>

<CAPTION>
Bank of America
Consolidated Financial Highlights
(Excludes Merger and Restructuring Charges)

(Dollars in millions, except per share information; shares in millions)

|  | Fourth | Third | Second | First |
| :---: | :---: | :---: | :---: | :---: |
| Fourth |  |  |  |  |
|  | Quarter | Quarter | Quarter | Quarter |
| Quarter |  |  |  |  |
|  | 2000 | 2000 | 2000 | 2000 |
| 1999 |  |  |  |  |
| <S> | <C> | <C> | <C> | <C> |
| <C> |  |  |  |  |
| Operating net income | \$ 1,385 | \$ 2,175 | \$ 2,063 | \$ 2,240 |
| 2,115 Cash basis earnings |  |  |  |  |
|  | 1,599 | 2,390 | 2,281 | 2,457 |
| 2,334 |  |  |  |  |
| Operating earnings per common share 1.24 | 0.85 | 1.33 | 1.25 | 1.34 |
|  |  |  |  |  |
| Diluted operating earnings per common share | 0.85 | 1.31 | 1.23 | 1.33 |
| 1.23 ler |  |  |  |  |
| Cash basis earnings per common share | 0.98 | 1.46 | 1.38 | 1.47 |
| 1.37 Cash basis diluted earnings per common share |  |  |  |  |
|  | 0.98 | 1.44 | 1.36 | 1.46 |
| 1.35 |  |  |  |  |
| Dividends per common share | 0.56 | 0.50 | 0.50 | 0.50 |
| 0.50 |  |  |  |  |
| Average common shares issued and outstanding | 1,623.721 | 1,639.392 | 1,653.495 | 1,669.311 |
| 1,701.092 |  |  |  |  |
| Average diluted common shares issued and outstanding | 1,638.863 | 1,661.031 | 1,676.089 | 1,688.318 |
| 1,725.187 |  |  |  |  |
| Period-end common shares issued and outstanding | 1,613.632 | 1,630.824 | 1,645.701 | 1,657.754 |


| Period-end managed loans and leases* | $\$ 414,038$ | $\$ 412,308$ | $\$ 411,489$ |
| :--- | :--- | :--- | :--- |
| 386,830 | $\$ 395,038$ | $\$$ |  |
| Average managed loans and leases* | 422,171 | 422,364 | 412,086 |

*Prior periods have been restated for comparison (e.g. acquisitions, divestitures and securitizations)

| Return on average assets | 0.81 | \% | 1.26 | \% | 1.23 | \% | 1.38 | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1.33 \% |  |  |  |  |  |  |  |  |
| Return on average tangible assets | 0.96 |  | 1.42 |  | 1.39 |  | 1.55 |  |
| 1.50 |  |  |  |  |  |  |  |  |
| Return on average common shareholders' equity | 11.57 |  | 18.15 |  | 17.63 |  | 19.59 |  |
| 17.95 |  |  |  |  |  |  |  |  |
| Return on average tangible common shareholders' equity | 18.54 |  | 27.81 |  | 27.51 |  | 30.83 |  |
| 28.38 |  |  |  |  |  |  |  |  |
| Efficiency ratio | 57.35 |  | 53.01 |  | 53.77 |  | 53.49 |  |
| 55.91 |  |  |  |  |  |  |  |  |
| Cash basis efficiency ratio | 54.70 |  | 50.43 |  | 51.12 |  | 50.98 |  |
| 53.22 |  |  |  |  |  |  |  |  |
| Net interest yield | 3.23 |  | 3.12 |  | 3.24 |  | 3.27 |  |
| 3.32 |  |  |  |  |  |  |  |  |
| Shareholder value added (SVA) | \$ 164 |  | \$ 953 |  | \$ 878 |  | \$ 1,086 |  |
| \$ 921 |  |  |  |  |  |  |  |  |
| Book value per common share | 29.47 |  | 28.69 |  | 27.82 |  | 27.28 |  |
| 26.44 |  |  |  |  |  |  |  |  |
| Market price per share of common stock: |  |  |  |  |  |  |  |  |
| High for the period | 54.7500 |  | 57.6250 |  | 61.0000 |  | 55.1875 |  |
| 67.5000 |  |  |  |  |  |  |  |  |
| Low for the period | 36.3125 |  | 43.6250 |  | 42.9844 |  | 42.3125 |  |
| 47.6250 |  |  |  |  |  |  |  |  |
| Closing price | 45.8750 |  | 52.3750 |  | 43.0000 |  | 52.4375 |  |
| 50.1875 |  |  |  |  |  |  |  |  |
| Other data: |  |  |  |  |  |  |  |  |
| Number of banking centers | 4,390 |  | 4,419 |  | 4,450 |  | 4,502 |  |
| 4,524 |  |  |  |  |  |  |  |  |
| Number of ATM's | 13,963 |  | 13,878 |  | 13,944 |  | 13,954 |  |
| 14,019 |  |  |  |  |  |  |  |  |
| Full-time equivalent employees | 142,724 |  | 146,346 |  | 150,854 |  | 152,948 |  |
| 155,906 |  |  |  |  |  |  |  |  |
| </TABLE> |  |  |  |  |  |  |  |  |

(1) Cash basis earnings equals operating net income excluding amortization of intangibles.

Page 1
<TABLE>
<CAPTION>
Bank of America Corporation
Consolidated Statement of Income

| (Dollars in millions, except per | Fourth | Third | Second |  |
| :---: | :---: | :---: | :---: | :---: |
| First Fourth |  |  |  |  |
|  | Quarter | Quarter | Quarter |  |
| Quarter Quarter |  |  |  |  |
|  | 2000 | 2000 | 2000 |  |
| 20001999 |  |  |  |  |
| <S> | <C> | <C> | <C> | <C> |
| <C> |  |  |  |  |
| Interest income |  |  |  |  |
| Interest and fees on loan and leases | \$ 8,250 | \$ 8,305 | \$ 7,923 | \$ |
| 7,394 \$ 7,063 |  |  |  |  |
| Interest and dividends on securities | 1,184 | 1,259 | 1,271 |  |
| 1,331 1,300 |  |  |  |  |
| Federal funds sold and securities purchased under agreements to resell | 551 | 633 | 595 |  |
| 575458 |  |  |  |  |
| Trading account assets | 751 | 744 | 694 |  |
| 536535 |  |  |  |  |
| Other interest income | 434 | 324 | 254 |  |




Page 2
<TABLE>
<CAPTION>
Bank of America Corporation
Consolidated Balance Sheet

---------------------

|  | December 31 | September 30 |
| :---: | :---: | :---: |
| December 31 |  |  |
| (Dollars in millions) | 2000 | 2000 |
| 1999 |  |  |
|  |  |  |
| <S> | <C> | <C> |
| <C> |  |  |
| Assets |  |  |
| Cash and cash equivalents | \$ 27,513 | \$ 24,395 |
| \$ 26,989 |  |  |
| Time deposits placed and other short-term investments | 5,448 | 5,467 |
| 4,838 |  |  |



| 588,142 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Shareholders' equity <br> Preferred stock, $\$ 0.01$ par value; authorized - 100,000,000 shares; issued and outstanding 1,692,172; 1,732,349 and 1,797,702 shares | Preferred stock, \$0.01 par value; authorized - $100,000,000$ shares; issued and |  |  | 74 |
| 77 |  |  |  |  |
| Common stock, $\$ 0.01$ par value; authorized - 5,000,000,000 shares; issued and outstanding 1,613,632,036; 1,630,823,577 and 1,677,273,267 shares |  |  |  |  |
| 11,671 |  |  |  |  |
| Retained earnings |  | 39,815 |  | 39,338 |
| 35,681 |  |  |  |  |
| Accumulated other comprehensive losses $(2,658)$ |  | (746) |  | $(1,808)$ |
| (339) |  |  |  |  |
| $44,432$ |  |  |  |  |
| Total liabilities and shareholders' equity | \$ | 642,191 | \$ | 671,725 |
| \$ 632,574 |  |  |  |  |

<TABLE>
<CAPTION>
Bank of America Corporation
Quarterly Taxable-Equivalent Data

| (Dollars in millions) |  |  |
| :---: | :---: | :---: |
|  | Fourth Quarter 2000 | Third |
| Quarter 2000 |  |  |

---------------------

Interest

| Interest |  |
| :--- | ---: |
| Income/ | Yield/ |
| Expense | Rate |
| ------------- |  |
| <S> |  |
| <C> | <C> |

Earning assets:
Time deposits placed and other short-term investments 83 6.97 \%

Federal funds sold and securities purchased under agreements to resell
6336.20

Trading account assets
$749 \quad 5.55$
Securities:
Available-for-sale (1)

| Average | Interest |  |  |
| :---: | :---: | :---: | :---: |
|  | Income/ | Yield/ | Average |
| Balance | Expense | Rate | Balance |
| <C> | <C> | <C> | <C> |
| \$ 5,663 | \$ 99 | 6.96 | \$ 4,700 |
| 37,936 | 551 | 5.79 | 40,763 |
| 53,251 | 758 | 5.68 | 53,793 |
| 78,242 | 1,193 | 6.09 | 82,333 |
| 1,259 | 19 | 6.12 | 1,395 |
| 79,501 | 1,212 | 6.09 | 83,728 |
| 147,336 | 3,057 | 8.26 | 151,903 |
| 30,408 | 563 | 7.36 | 29,845 |
| 27,220 | 622 | 9.09 | 26,113 |
| 264 | 6 | 8.44 | 235 |
| 205,228 | 4,248 | 8.23 | 208,096 |



[^0]Noninterest-bearing deposits
Other liabilities
Shareholders' equity

| 91,685 | 91,368 |
| :---: | :---: |
| 48,996 | 46,286 |
| 47,639 | 47,735 |
| \$677,458 | \$685, 017 |

2.33
.90

Net interest income/yield on earning assets
\$4,672 3.12 \%

## </TABLE>

(1) The average balance and yield on available-for-sale securities are based on the average of historical amortized cost balances.
(2) Nonperforming loans are included in the average loan balances. Income on such nonperforming loans is recognized on a cash basis.
(3) Interest income includes taxable-equivalent basis adjustments of \$94, \$79, $\$ 78$ and $\$ 71$ in the fourth, third, second and first quarters of 2000 and $\$ 66$ in the fourth quarter of 1999, respectively. Interest income also includes the impact of risk management interest rate contracts, which (decreased) increased interest income on the underlying assets \$(31), \$(13), \$(11) and $\$ 7$ in the fourth, third, second and first quarters of 2000 and $\$ 57$ in the fourth quarter of 1999, respectively.
(4) Primarily consists of time deposits in denominations of $\$ 100,000$ or more
(5) Long-term debt includes trust preferred securities.
(6) Interest expense includes the impact of risk management interest rate contracts, which (increased) decreased interest expense on the underlying liabilities $\$(7)$, $\$(16), \$(5)$ and $\$(8)$ in the fourth, third, second and first quarters of 2000 and $\$(2)$ in the fourth quarter of 1999, respectively.

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Page 5
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Bank of America
Credit Quality - Nonperforming Assets

(Dollars in millions)


| Total nonperforming assets | \$5,457 |  | \$4,403 |  | \$3,886 |  | \$3,481 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$3,205 |  |  |  |  |  |  |  |
| - ------------ |  |  |  |  |  |  |  |
| Loans past due 90 days or more and still accruing \$521 | \$495 |  | \$503 |  | \$482 |  | \$461 |
| Nonperforming assets as a percentage of: <br> Total assets |  |  |  |  |  |  |  |
| \% . 51 \% |  |  |  |  |  |  |  |
| $.86$ | 1.39 |  | 1.09 |  | . 97 |  | . 91 |
| Total nonperforming assets by business segment: |  |  |  |  |  |  |  |
| Consumer and Commercial Banking | \$2,744 |  | \$2,370 |  | \$2,176 |  | \$1,994 |
| \$1,823 |  |  |  |  |  |  |  |
| Asset Management Group | 166 |  | 36 |  | 42 |  | 18 |
| 33 |  |  |  |  |  |  |  |
| Global Corporate and Investment Banking | 2,526 |  | 1,983 |  | 1,655 |  | 1,455 |
| 1,336 |  |  |  |  |  |  |  |
| Equity Investments | 20 |  | 12 |  | 12 |  | 12 |
| 8 ( 8 |  |  |  |  |  |  |  |
| Corporate Other | 1 |  | 2 |  | 1 |  | 2 |
| 5 |  |  |  |  |  |  |  |
| - ------------ |  |  |  |  |  |  |  |
| Total nonperforming assets | \$5,457 |  | \$4,403 |  | \$3,886 |  | \$3,481 |
| \$3,205 |  |  |  |  |  |  |  |
| </TABLE> |  |  |  |  |  |  |  |
| (1) Balance does not include $\$ 124$ million and $\$ 95$ sale included in Other assets at December 31, respectively, which would have been classified been included in Loans. | of loan Septemb erformin | he |  |  |  |  |  |

Page 6
<TABLE>
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Bank of America
Credit Quality - Loan Losses

(Dollars in millions)

|  | Fourth | Third | Second | First |
| :---: | :---: | :---: | :---: | :---: |
|  | Quarter | Quarter | Quarter | Quarter |
| Quarter |  |  |  |  |
|  | 2000 | 2000 | 2000 | 2000 |
| 1999 |  |  |  |  |
| <S> | <C> | <C> | <C> | <C> |
| <C> |  |  |  |  |
| Net charge-offs: |  |  |  |  |
| Commercial - domestic | \$ 704 | \$ 185 | \$ 226 | \$ 172 |
| \$ 191 |  |  |  |  |
| Commercial - foreign | 34 | 23 | 24 | 5 |
| 22 |  |  |  |  |
| Commercial real estate - domestic | 3 | (2) | 6 | 6 |
| 1 |  |  |  |  |
| Commercial real estate - foreign | - | - | - | (2) |
| Total Commercial | 741 | 206 | 256 | 181 |
| 214 le |  |  |  |  |
| Residential mortgage | 13 | 6 | 4 | 4 |
| 6 |  |  |  |  |
| Home equity lines | 12 | 2 | 3 | 3 |
| 4 |  |  |  |  |
| Bankcard* | 101 | 79 | 77 | 81 |
| 94 |  |  |  |  |
| Direct/Indirect consumer | 111 | 61 | 61 | 91 |
| 110 |  |  |  |  |
| Consumer finance | 82 | 68 | 59 | 57 |
| 72 |  |  |  |  |

 \$ 18,601 </TABLE>
(1) Prior periods have been restated for comparison (e.g. acquisitions, divestitures and securitizations)
<TABLE>
<CAPTION>
Bank of America
Capital

- -------------------------------
(Dollars in millions)
Fourth
Quarter
F
1999

Page 8
<TABLE>
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Bank of America Corporation
Consumer and Commercial Banking Segment


## Consumer and Commercial Banking Sub-Segment Results



(1) Cash basis calculations exclude goodwill and other intangible assets and their related amortization expense.

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<TABLE>
<CAPTION>
Bank of America Corporation
Global Corporate and Investment Banking Segment



## Global Corporate and Investment Banking Sub-Segment Results

| Year-to-Date | Quarterly |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| ```Key Measures (in millions) 1 9 9 9``` | 4Q00 | 3200 | 2000 |
| Global Credit Products |  |  |  |
| Total Revenue \$3,110 | \$730 | \$760 | \$3,066 |
| Shareholder Value Added | (167) | 76 | 101 |


(1) Cash basis calculations exclude goodwill and other intangible assets and their related amortization expense.
<TABLE>
<CAPTION>
Bank of America Corporation
Asset Management Group Segment




| 56.4 |  |  |  |
| :---: | :---: | :---: | :---: |
| Selected Average Balance |  |  |  |
| Sheet Components (in millions) |  |  |  |
| Total Loans and Leases | \$23,371 | \$22,634 | \$22,130 |
| \$18,725 |  |  |  |
| Total Deposits | 11,343 | 11,438 | 11,366 |
| 11,405 |  |  |  |
| Total Earning Assets | 24,388 | 23,615 | 23,078 |
| 19,464 |  |  |  |
| </TABLE> |  |  |  |

(1) Cash basis calculations exclude goodwill and other intangible assets and their related amortization expense.
<TABLE>
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Bank of America Corporation
Equity Investments Segment

---------------

## Equity Investments Segment Results


(1) Cash basis calculations exclude goodwill and other intangible assets and their related amortization expense.

FINAL DRAFT
JANUARY 16, 2001
NEW YORK CITY
I. Thanks Susan. Good morning everyone and welcome to our review of fourth quarter earnings
A. As always, I appreciate your presence given the number of earnings announcements today
B. My remarks will be brief and cover three areas:

1. A review of fourth quarter results
2. Some comments about full year results with attention to momentum we are seeing in our various business segments as we enter the new year
3. And, finally, our outlook for 2001
II. Before I begin, let me say that we have grown earnings per share each year over the past couple of years
A. And, economy willing, earnings in 2001 will be higher than in 2000
B. While the level of earnings may not quite be to your liking or ours, we still have a powerful income stream
C. These earnings have allowed us to increase the dividend by more than 10 percent each year, buy back 146 million shares in a year and a half, and increase capital levels by 7 percent versus last year
D. We do have issues - the slowing economy is taking its toll on credit quality and a few of our businesses are sluggish because of the tight markets
E. But we are dealing with these issues and will manage each of the problems through the cycle
III. In the fourth quarter, operating earnings were $\$ 1.4$ billion or $\$ .85$ per share on a diluted basis compared with $\$ 1.23$ per share a year ago and \$1.31 per share in the third quarter of this year
A. Results were in line with our comments in early December
B. These results reflected a much higher provision for loan losses, lower revenue from market sensitive areas and higher expenses compared to earlier expectations
C. However, we did see increases in net interest income and continued fee momentum in both consumer and commercial

## 1

banking and asset management compared to third quarter results

1. The 2.5 percent increase in net interest income and 11 basis point increase in margin were the result of a higher yielding loan mix, increased trading related activities, deposit growth and a decline in auto lease residual losses
a. The balance sheet this quarter reflected our successful efforts in reducing asset growth as average earning assets dropped for the first time in several quarters, including decreases in securities, loans and trading related assets
b. Managed loan levels were flat with third quarter levels as strong growth in home equity and credit card loans were offset by a decrease in commercial loans reflecting customer balance pay-downs and the concerted efforts to reduce loan levels
c. As we mentioned last October, we are selling the bulk of our mortgage company originations and exiting low margin commercial relationships whenever possible
d. As investment securities mature, we will be replacing them with off-balance sheet positions
e. Sharp declines in rates late last year allowed us to accelerate sales of securities and mortgage loans with the subsequent favorable impact on margins and convexity risk f. As a result, our period-end assets declined $\$ 30$ billion
2. On the fee side, service charges, investment and brokerage, mortgage servicing and card income were all up from the third quarter in line with the positive momentum we have been experiencing in these areas all year
3. 'Other income' increased more than $\$ 200$ million due to the gain of $\$ 187$ million from the sale of our factoring operation in late December and from lower lease residual charges
a. Factoring was one of the businesses that we had identified early last year as a candidate for divestiture

## 2

i. While returns were attractive, the business did not meet our growth targets
b. 'Other income' this quarter included $\$ 73$ million of lease residual charges, down from $\$ 186$ million in the third quarter
i. Total residual charges this quarter, including the impact on net interest income, were $\$ 113$ million versus $\$ 257$ million last quarter
4. Fourth quarter results reflected weakness in the capital markets area
a. Investment banking fees were down slightly as increases in syndications and advisory services were offset by lower equity and high yield activity
b. Equity investment losses of $\$ 65$ million reflected cash gains of $\$ 143$ million offset by a negative impact from fair value adjustments
c. The fair market adjustment in the third quarter was a positive $\$ 44$ million
d. Trading fees were down almost 30 percent as improvements in foreign exchange, interest rate contracts and commodities were more than offset by declines in fixed income
i. Within fixed income, High Yield was once again the primary culprit as the market declined due to widening credit spreads, weak equity markets and lack of liquidity
5. Noninterest expenses for the corporation were up 5 percent from third quarter levels reflecting increases in all categories except personnel
a. Decreases in personnel expense of 2 percent were more than offset by investments in our growth initiatives, including a new corporate brand campaign; additional marketing support for card, asset management and investment banking; and investments in bankofamerica.com
b. Unusual items included in expenses this quarter were $\$ 30$
million to rationalize our operations in Colombia and
Venezuela and $\$ 25$ million of additional legal expense

## 3

6. Turning to credit quality, net charge-offs on loans increased $\$ 640$ million from third quarter results driven by a sizeable writedown of a large credit discussed in our third quarter 10-Q and the one-time $\$ 104$ million charge for conforming to FFIEC regulatory guidelines on consumer loans
a. The bulk of the remaining charge-offs were attributable to companies across a handful of industries as we continued our practice of writing nonperforming assets down to our current expectation of value
b. Provision exceeded charge-offs by $\$ 135$ million
7. Nonperforming assets increased approximately 24 percent or $\$ 1.1$ billion dollars over third quarter levels
a. Commercial credits represented more than 80 percent of the increase, which was driven by two large credits - the one with the sizeable writedown in the consumer products industry and one in the financial services industry
b. The remaining increase centered in the US Commercial and Corporate portfolios as companies with higher leverage were impacted by the slowing US economy, higher interest rates and the overall competitive environment
8. As you can see, we had several unusual items that impacted results this quarter
a. The factoring gain was, obviously, positive to earnings
b. Negatives included higher legal expense, expenses associated with closing overseas offices, fair market writedowns and higher provision versus charge-offs
IV. I realize most of you are focused on the quarter but let me spend a few moments highlighting the 12 -month results, as certain aspects of our business segments get lost in the quarterly comparisons
V. Operating earnings for the corporation were $\$ 4.72$ per share on a diluted basis, up from $\$ 4.68$ per share in 1999
A. ROE for the year was 16.7 percent versus 17.7 percent in 1999
B. Cash earnings on a diluted basis were $\$ 5.24$, which is 11 percent higher than operating earnings

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C. For the year, increases in net interest income of 2 percent and in noninterest income before 'other income' of 9 percent were offset by higher provision for loan losses, lower security gains and the absence of several one time gains that existed in 1999
D. Expense growth was held to less than 1 percent
VI. The results of our four business segments for the year were quite varied:
A. Consumer and Commercial Banking, earned $\$ 4.6$ billion or 59
percent of the corporation's total operating earnings during the past year with an ROE of 19 percent

1. Fee revenue growth in our branches, credit card and mortgage operations were outweighed by lease residual charges and fewer one time gains than the year before
2. Expenses were down 4 percent from 1999 levels due to productivity initiatives even as we stepped up investments in card services, e-commerce and marketing
3. Average managed loans grew 12 percent driven by residential real estate lending and credit card
a. Managed commercial loan growth was 6 percent driven by domestic non-real estate lending
4. Fee growth was strongest in our card businesses
a. Card fee income grew 11 percent due to growth in customers and purchasing volume
i. Our card businesses include consumer, commercial and government cards along with debit cards and merchant processing
ii. For the year, these combined businesses showed increases in receivables of 8 percent, increases in purchase volume of 17 percent and increases in processing volume of 18 percent
B. Turning to Global Corporate and Investment Banking, earnings in 2000 were $\$ 2.1$ billion with an ROE of 15 percent, versus $\$ 2.3$ billion in 1999 reflecting 9 percent revenue growth offset by higher expenses and higher credit costs
5. Average managed loan growth was less than 3 percent
6. Much of the growth in both net interest income and fee revenue was driven by the buildout of the investment banking and trading platforms

## 5

3. Investment banking fees rose 10 percent due to higher securities underwriting fees (up 34 percent) and higher fees from advisory services (up 13 percent) while syndication fees were essentially flat
4. Trading revenue rose 33 percent for the year primarily due to a doubling of revenue from equities (which includes equity derivatives) and a 23 percent increase in revenue from interest rate protection contracts
5. This growth has allowed us to show an increase in our market shares and rankings
a. For full year 2000, we rank in the top ten in all key product areas
6. Revenue growth translated into profitable growth for the year
a. For full year 2000, our Global Capital Raising unit, which includes fixed income and equity underwriting, equity derivatives, M\&A, and global investment banking, achieved 38 percent revenue growth, while
7. Offsetting much of the higher earnings of Global Capital Raising are the higher costs related to credit quality issues in the large corporate loan book
a. Driven by the issues in the fourth quarter that I discussed earlier, provision in GCIB in 2000 was substantially higher than the level in 1999
C. A third business segment and another one of our key strategic growth areas is Asset Management
8. Net income in 2000 was $\$ 601$ million, up 18 percent from 1999, with an ROE improving from 30 to 34 percent
9. The combination of 7 percent revenue growth and 2 percent expense growth provided us great operating leverage
a. Revenue growth was led by a 30 percent increase in mutual fund fees
10. Total assets under management rose to $\$ 277$ billion, or 12 percent, over the past year led by growth in mutual funds of 35 percent

## 6

4. We have seen clear evidence that more of our customers and clients are coming to Bank of America to buy investment products
D. Our fourth and final business segment is Equity Investments
5. Principal Investing is the biggest piece of Equity Investments and as you know, represents predominately our venture capital operations with about \$5 billion invested
6. Equity Investments also includes our strategic technologies area as well as other parent company investments
7. Earnings for Equity Investments in 2000 were up 39 percent from 1999 to $\$ 460$ million
a. Equity Investment cash gains increased approximately 41 percent
b. This performance was driven by certain e-commerce investments, as well as improvement in principal investing
VII. Moving to the balance sheet, capital levels are stronger now than at the end of last year
A. We have $\$ 54$ billion of equity and reserves, up from $\$ 51$ billion at the end of 1999
B. Our Tier One capital ratio rose to 7.50 percent at the end of the year, up from 7.35 percent the end of 1999 as our earnings stream compensated for a higher dividend, share repurchase activity and higher levels of risk-weighted assets
C. The leverage ratio was 6.12 percent
D. Last year at this time, the mark-to-market depreciation in the securities and swaps portfolio was in excess of $\$ 5$ billion and reached as high as $\$ 6.5$ billion during the year
8. However, at year end that depreciation is essentially gone ( $\$ 600$ million) without any impact on future revenue expectations
VIII. Common shares outstanding at the end of the year were 1.61 billion, down 4 percent from a year ago, reflecting share repurchases of 68 million during the year
IX. Let me spend the rest of my time today discussing our outlook for this year
A. When we did our plan in the fourth quarter we used the following assumptions:
9. Economic growth will be between 2 percent and 3 percent for
the year with the growth being slower early in the year and picking up as the year progresses
10. We expect industrial production to be sluggish and exports to slow
11. We expected the Fed to cut interest rates in the first half of the year and expect, perhaps, another 50 to 100 basis points
12. As the Fed lowers rates, the treasury and swap curves should become steeper as we have experienced over the past couple weeks
13. Clearly, we are anticipating a less robust economy on all fronts in 2001 but, at this time, we do not anticipate a recession
B. We are looking for modest loan growth in 2001, due in part to the slowing economy
14. In addition, we would expect large corporate loan levels to be flat to down as the addition of corporate loans originated in 2001 would be more than offset by decreases as we exit low-margin, credit-only corporate relationships
15. In addition, given our decision to sell the bulk of our mortgage company originations, we expect to see residential mortgages decline in 2001
16. However, consumer and commercial loans overall should continue to grow as we stay focused on credit cards, branch-based mortgages, home equity loans and small business and commercial credits
17. Year over year we are looking for managed loan growth of around 2 percent
C. Other earning assets should see modest decreases as we continue to move investment securities into off-balance sheet swaps
D. With a steeper yield curve, additional rate cuts and a loan portfolio with a greater mix of higher yielding loans, we are looking for net interest income to grow 2 percent or so
E. On the fee side, we are looking for continued positive trends in our consumer and commercial business in the areas of service charges, mortgage servicing and card income

8

1. Other fee income will show improvement as we have reduced impact from lease residual charges
F. Asset management is expected to show strong, double digit increases in fee revenue given the closing of the Marsico acquisition earlier this month and the fact that we have been making investments to support additional growth
G. In Global Corporate and Investment Banking we are looking for an improving business environment as the year progresses
2. Over the past six quarters we have expanded both our investment banking and trading platforms
3. This expansion plus the stimulus to investment banking and trading from lower rates should allow us to increase fee revenue in the low double digits
H. Equity investment gains overall should see little if any growth versus last year's performance as increasing fees in principal investing should offset the absence of gains from strategic investments in 2000
I. To sum up, fee revenue growth in total is expected to be in the higher single digits for 2001
J. Total revenue including net interest income and fee income is expected to be up 4 to 5 percent in 2001
K. On the expense front, we will continue to invest incremental resources in those businesses that will produce long-term and profitable revenue growth even as we experience a slowing in current economic growth
4. But having said that, expense growth should still remain below revenue growth although the leverage will not be huge
5. Both Ken and I, as the year progresses, will scrutinize spending levels in the various businesses to ensure that the intended revenue growth occurs
6. Should we not achieve the expected growth because of execution, interest rate environment or market conditions, we will take quick action to constrain expenditures
L. Turning to credit quality, our outlook remains essentially the same as we outlined for you in early December
7. We are projecting higher loan losses than the $\$ 2.4$ billion in 2000 and these losses could go as high as 75 basis points or approximately $\$ 3$ billion at current loan levels

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2. As you would expect, higher commercial charge-offs would represent much of the increase
3. However, we also have assumed higher charge-offs in credit card and consumer finance as a result of the slowing economy as well as higher levels of outstandings
4. Provision expense should track net charge-offs for the most part so that our loan loss allowance should stay fairly flat with our year-end coverage of approximately 1.75 percent given our minimal loan growth assumptions
5. Nonperforming assets are expected to rise for the foreseeable future driven by increases in the commercial portfolio and in consumer finance
M. Turning to capital trends, we expect to keep our Tier 1 ratio above 7.0 percent which should give us plenty of room to pay an attractive dividend and still buy back shares
N. So, when you take all these comments into consideration, you should arrive at an earnings number that should exceed earnings per share in 2000 and be within the guidance we gave you in December which was north of $\$ 5.00$
O. We realize that predicting economic growth at this time is extremely difficult so we tried to build in some conservative assumptions as far as revenue growth and charge-offs
P. If the economy comes in for a soft landing, I feel comfortable that our guidance is adequate but if we get a hard landing, then we will have to monitor the situation and update you as we go along.
X. With that, let me now open the floor up for questions - I appreciate your attention


[^0]:    Noninterest-bearing sources:

