SCHEDULE 14A

INFORMATION REQUIRED IN PROXY STATEMENT SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. ______)

Filed by the Registrant $[X]$ Filed by a Party other than the Registrant $[\]$
Check the appropriate box: [] Preliminary Proxy Statement [] Confidential, for Use of the
Merrill Lynch & Co., Inc.
(Name of Registrant as Specified in Its Charter)
(Name of Person(s) Filing Proxy Statement, if other than the Registrant)
Payment of Filing Fee (Check the appropriate box): [X] No fee required. [_] Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.
(1) Title of each class of securities to which transaction applies:
(2) Aggregate number of securities to which transaction applies:
(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
(4) Proposed maximum aggregate value of transaction:
(5) Total fee paid:
[_] Fee paid previously with preliminary materials:
[_] Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.
(1) Amount Previously Paid:
(2) Form, Schedule or Registration Statement No.:
(3) Filing Party:
(4) Date Filed:

MERRILL LYNCH & CO., INC.

2001 ANNUAL SHAREHOLDERS MEETING MANAGEMENT RECOMMENDATIONS

- 1. FOR Nominees.
 - o Nominees chosen by committee of independent outside directors.
 - o Majority of Board consists of independent outside directors.
- 2. FOR Increasing Authorized Shares.
 - o $\,$ Primary historic use of authorized shares has been to effect "stock splits."
 - o 2-for-1 "stock splits" occurred in 2000, 1997 and 1993.

- 3. FOR Increasing ESPP Share Authorization.
 - o $\,$ Tax-advantaged program to encourage employees to purchase and retain company stock.
- 4. AGAINST Cumulative Voting.
 - o Evelyn Y. Davis proposal rejected at fifteen prior annual shareholders meetings.
 - o Cumulative voting is inappropriate when employees, as a group, are the Company's primary shareholders.

The preceding summary is qualified in its entirety by, and should be read in conjunction with, the more detailed description of the "Matters Requiring Stockholder Action" contained in the Company's definitive proxy statement dated March 16, 2001.